## Mission

To create superior value for shareholders as the leading global supplier of coal, which enables economic prosperity and a better quality of life.

# **Our Values**

#### Safety

We commit to safety and health as a way of life.

#### **Customer Focus**

We provide customers with quality products and excellent service.

#### Leadership

We have the courage to lead, and do so through inspiration, innovation, collaboration and execution.

# **Our Strategy**

#### People

We offer an inclusive work environment and engage, recognize and develop employees.

#### Excellence

We are accountable for our own success. We operate cost-competitive mines by applying continuous improvement and technology-driven solutions.

#### Integrity

We act in an honest and ethical manner.

#### Sustainability

We take responsibility for the environment, benefit our communities and restore the land for generations that follow.

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Continuing to reweight our investments toward greater seaborne thermal and seaborne metallurgical coal access to capture higher-growth Asian demand

# **Strategic Enablers**

### **Operational Excellence**

Drive safety, productivity, cost efficiency and reclamation performance.

### **Financial Strength**

Maintain target capital structure that enables sustainable performance through all market cycles and maximize shareholder returns through disciplined capital allocation.



Optimizing our lowest-cost and highest-margin U.S. thermal coal assets to maximize cash generation \$

Executing our financial approach of generating cash, maintaining financial strength, investing wisely and returning cash to shareholders

### **Portfolio Management**

Continually enhance the value of our portfolio emphasizing high-quality assets targeting the most attractive demand centers.

#### **Best People**

Attract and retain the best people in the industry and align their talents to maximize their full potential.

### **Focused Engagement**

Support our license to operate and advocate favorable energy policy and advances in generation technology including HELE and CCUS.